Welcome to the **November Update**. This will be produced every month and lists the most recent literature in the field. Full text links are provided where available please login to Athens to access the Full text. To access any full text links to HSJ in this update, please [register](http://openathens.nice.org.uk/) using your HEFT email ID. If you do not have an NHS Open Athens account please register at [http://openathens.nice.org.uk/](http://openathens.nice.org.uk/)

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### Key Reports

Sponsored download: managing adult malnutrition | Sponsored info | Health Service Journal.  


HAM, C.E.A. Managing health services through devolved governance | The King's Fund [Homepage of The King's Fund], [Online].  

GMC | Statement about new fitness to practise data published in the GMC’s State of Medical Education and Practice report [Homepage of GMC], [Online].  

NHS England » NHS managers must lead new drive to stamp out discrimination of health workers, says Simon Stevens [Homepage of The King's Fund], [Online].  

CROWHURST, E.E.A. Towards a more productive state | Reform [Homepage of Reform], [Online].  

Continuous improvement of patient safety | The Health Foundation.  

Rules for all agency staff working in the NHS - Detailed guidance - GOV.UK.  

Developing dementia treatments: response to Raj Long’s report - Publications - GOV.UK.  


General Management


Frail Elderly Care


Oliver, D Improving hospital discharge and intermediate care for older people | The King’s Fund | Available: Full Text (20/11/2015)


Oliver, D Making the hospitals fit for the frail older people who actually use them |Nuffield Trust | Available Full Text (20/11/2015)

Bardsley, M Acute hospital care for frail older people | Nuffield Trust | Project | Available Full Text (20/11/2015)


Acute Care Re-design


Models of care for high-need, high-cost patients: an evidence synthesis Commonwealth Fund- 01 October 2015- Evidence Summaries- Publisher: Commonwealth Fund Available: Full Text

Seven Day Working


Eskworthy, M Seven day working in the NHS | News | Health Services Management Centre | University of Birmingham | Available: Full Text [11/20/2015]


CRUMP, H. 2015. Seven day working: why the health secretary’s proposal is not as simple as it sounds. BMJ, 351(8024), pp. 14-15 Available from EBSCOhost in Full Text


Surgical Reconfiguration


Quality, Innovation, Productivity and Prevention [QIPP]


How to build up the actionable knowledge base: the role of ‘best fit’ framework synthesis for studies of improvement in healthcare -- Booth and Carroll -- BMJ Quality and Safety.

Annual Reports & Statements – Health Care Quality | QualityWatch.

Delivering Innovation through Research - Scottish Government Health and Social Care Research Strategy.

Supply chain management and collaboration: cardiology device procurement | QP Case Study | Local practice | NICE.

Implementing performance improvement through the enterprise culture: British Journal of Healthcare Management: Vol 21, No 11.

What Is Disruptive Innovation?
Clayton M. Christensen Michael E. Raynor Rory McDonald
Available: Full Text FROM THE DECEMBER 2015 ISSUE


Available: Full Text

Sources

The following sources have been searched for evidence published in the previous three months. Please contact the Outreach Librarians for further information.

- BMJ Quality and Safety Journal
- British Journal of Healthcare Management
- Department of Health
- Foundation Trust Network
- Health Foundation
- Health Improvement Scotland Current Awareness Bulletin
- Health Service Journal and website alerts
- King’s Fund
- NHS Confederation
- NHS England
- NHS Evidence QUIPP
- National Institute of Health Research

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